



ALGONQUIN AND LAKESHORE CATHOLIC DISTRICT SCHOOL BOARD

MEMORANDUM

To: Trustees

From: Michael Schmitt
Director of Education

Prepared by: Doug Campbell
Controller of Plant and Planning Services

Date: January 19, 2011

Subject: Long Term Capital Plan 2010

Issue:

The Long Term Capital Plan (2010) for the Algonquin and Lakeshore Catholic District School Board, as prepared by Watson & Associates Economists Ltd., should be released for public review and consultation in accordance with the Accommodation Review Committee (ARC) processes recommended therein.

Background:

Board Administration has been working with Watson & Associates Economists Ltd., to develop a Long Term Capital Plan. This will be the third such plan prepared by the Board since the year 2000. The Long Term Capital Plan (2010) provides recommendations that are intended to enable the Board to continue to provide sustainable and enhanced programs to all students over the long-term while managing rising costs. The approach contemplated includes the consolidation and reduction of surplus space while continuing to manage facility renewal needs through ongoing facility renewal and/or the construction of new schools where it would be more cost-effective to do so than to repair existing buildings. The plan summarizes:

- a) Forecasts of student enrolment for the 2010/11 to 2024/25 time period (15 years);
- b) How the enrolment forecasts may impact the utilization of existing ALCDSB schools;
- c) Where the Board might need to construct additional pupil spaces and, alternatively, to consider the consolidation of surplus classroom spaces;
- d) How the projected enrolments will impact on the Board's ability to fund school operations and administrative resources;
- e) The condition of the Board's capital asset inventory, both today and over the long term;
- f) A recommended capital asset strategy for the next 15 years, along with capital expenditure needs and potential savings to offset projected costs.

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The Long Term Capital Plan (2010) complies with direction from the Ministry of Education for Boards to submit updated, Board-reviewed, capital plans to the Ministry by January 28, 2011. These submissions are to identify priority capital needs over the next five years. Our Long Term Capital Plan (2010) identifies a number of priorities for capital investment over the next five years, most associated with proposed school consolidations which are subject to future decisions of the Board to be informed by public consultation following ARC processes. A copy of the Long Term Capital Plan (2010) is attached.

During the development of the Long Term Capital Plan (2010) Trustees and Administration have reviewed:

- Demographic and Enrolment Trends (for the Board and for geographic review areas within the Board)
- The Status Quo Scenario (the impact of declining enrolment and associated funding if the current inventory of school facilities remains unchanged)
- Fiscal Impact Analysis (compares the fiscal impact of a set of proposed accommodation options with the status quo scenario).

Copies of these presentations are included in the Long Term Capital Plan (2010) document.

Our total Board enrolment has decreased by 1,285 students since 2001 and will decrease a further 1,736 students by 2024. Our inventory of schools remains essentially what it was in 2001. Given the demographic trends and condition of the Board's facility inventory, it is important that the Board take a serious look at not only the condition but the location of its schools, with a view towards maximizing its asset inventory both today and into the future. Our ability to offer meaningful and relevant programming into the future will depend upon maximizing our resources. Declining enrolment and aging buildings will increasingly diminish our ability to devote resources to the classroom while we struggle to keep older and underutilized buildings in place. It is really an issue of stewardship of resources. The graphs attached as Appendix A to this report, drawn from data contained in the Long Term Capital Plan (2010) report, illustrate the impacts of the accommodation scenario proposed in the Long Term Capital Plan (2010) to the status quo (do nothing) scenario.

The Long Term Capital Plan (2010) report recommends a capital investment program in excess of \$57 million over the next 15 years of which \$24.6 million has already been recognized for provincial funding for the replacement school project already complete at Sacred Heart Catholic School, Marmora and for the projects currently underway at St. Michael Catholic School, Belleville, St. Peter Catholic School, Trenton and St. Paul Catholic Secondary School, Trenton. The overall approach proposed in the Long Term Capital Plan (2010), including the projects already recognized for Ministry of Education funding, would result in the construction of:

- 1 new school
- 3 replacement schools
- 1 addition/deep retrofit of an existing school and
- 5 additions

The table attached as Appendix B, extracted from the Long Term Capital Plan (2010) report and the simplified table prepared by Board Administration attached as Appendix C, summarize the key recommendations proposed in the Long Term Capital Plan (2010) report. .../3

Subject to Board approval to release the Long Term Capital Plan (2010) report, a website has been prepared where information as follows may be accessed by the public:

- The Long Term Capital Plan (2010) Report
- Press Release
- Letter to Parents
- Questions and Answers Document
- Pupil Accommodation Review Policy

Long Term Capital Plan (2010) Information Sessions have also been planned as follows:

- February 15, 2011 6:30 pm to 8:30 pm, Regiopolis-Notre Dame Catholic High School
- February 16, 2011 6:30 pm to 8:30 pm, St. Theresa Catholic Secondary School

Release of the Algonquin and Lakeshore Catholic District School Board Long Term Capital Plan (2010) report will enable public consultation to begin on the proposed recommendations, developed to this stage by Watson & Associates in consultation with Board Administration. These public consultations will follow the Accommodation Review Committee (ARC) process. A calendar for these processes over the next three school years is included in the report. Each Accommodation Review Committee, once established, will review the recommendations for their area, study the enrolment and facility condition data and formulate recommendations back to the Board for their consideration and decision.

Recommendations:

That the Board authorize the release of The Long Term Capital Plan (2010) for the Algonquin and Lakeshore Catholic District School Board, as prepared by Watson & Associates Economists Ltd., for public review and consultation in accordance with the Accommodation Review Committee (ARC) processes recommended therein.

That the Board approve the submission of information contained in the Long Term Capital Plan (2010) to the Ministry of Education by the January 28, 2011 deadline, to identify our priorities for capital investment over the next five years.

Primary Responsibility for Follow-Up:

Chair of the Board
Vice Chair of the Board
Senior Administration
Other

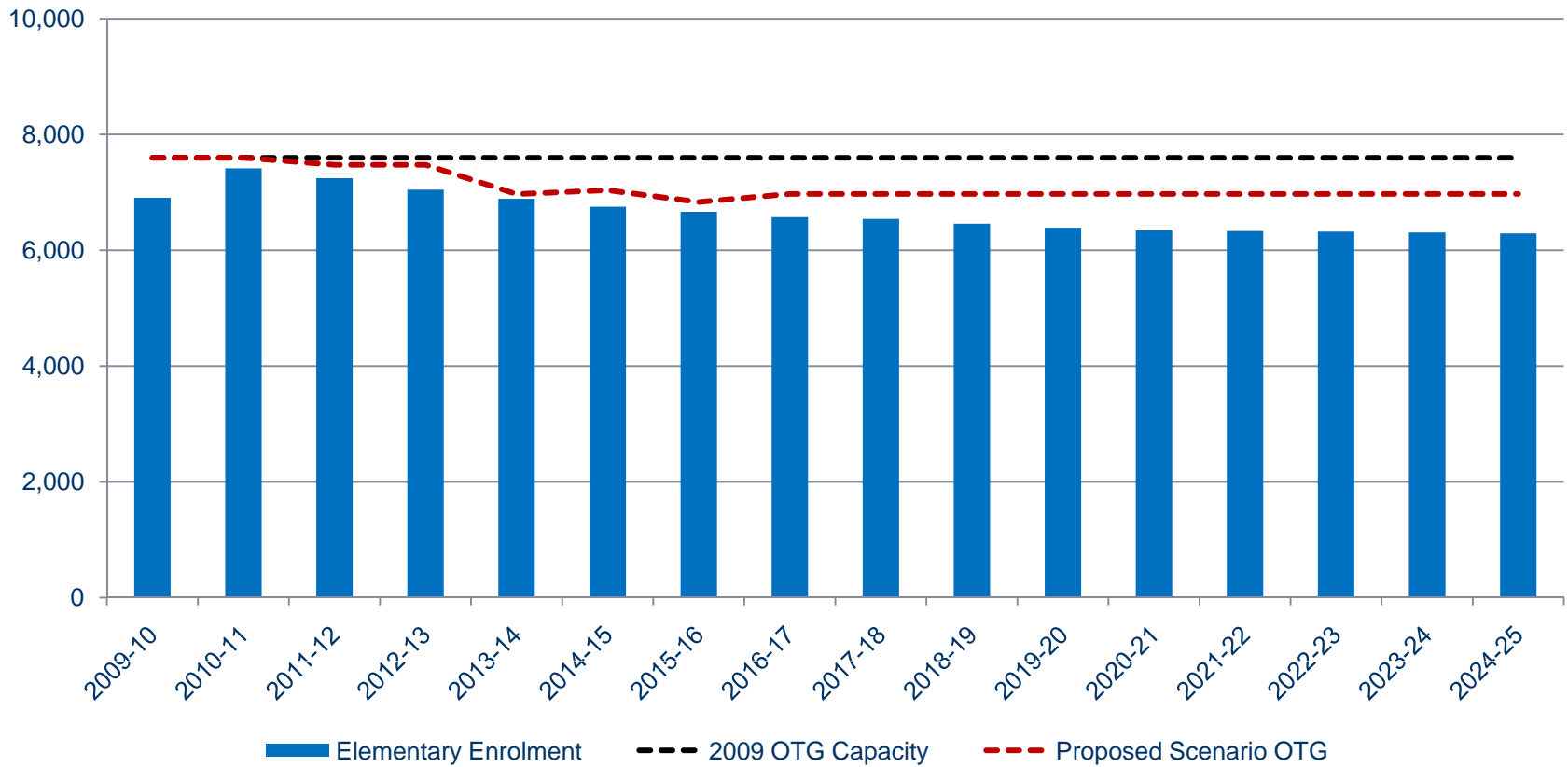


Controller of Plant and Planning Services

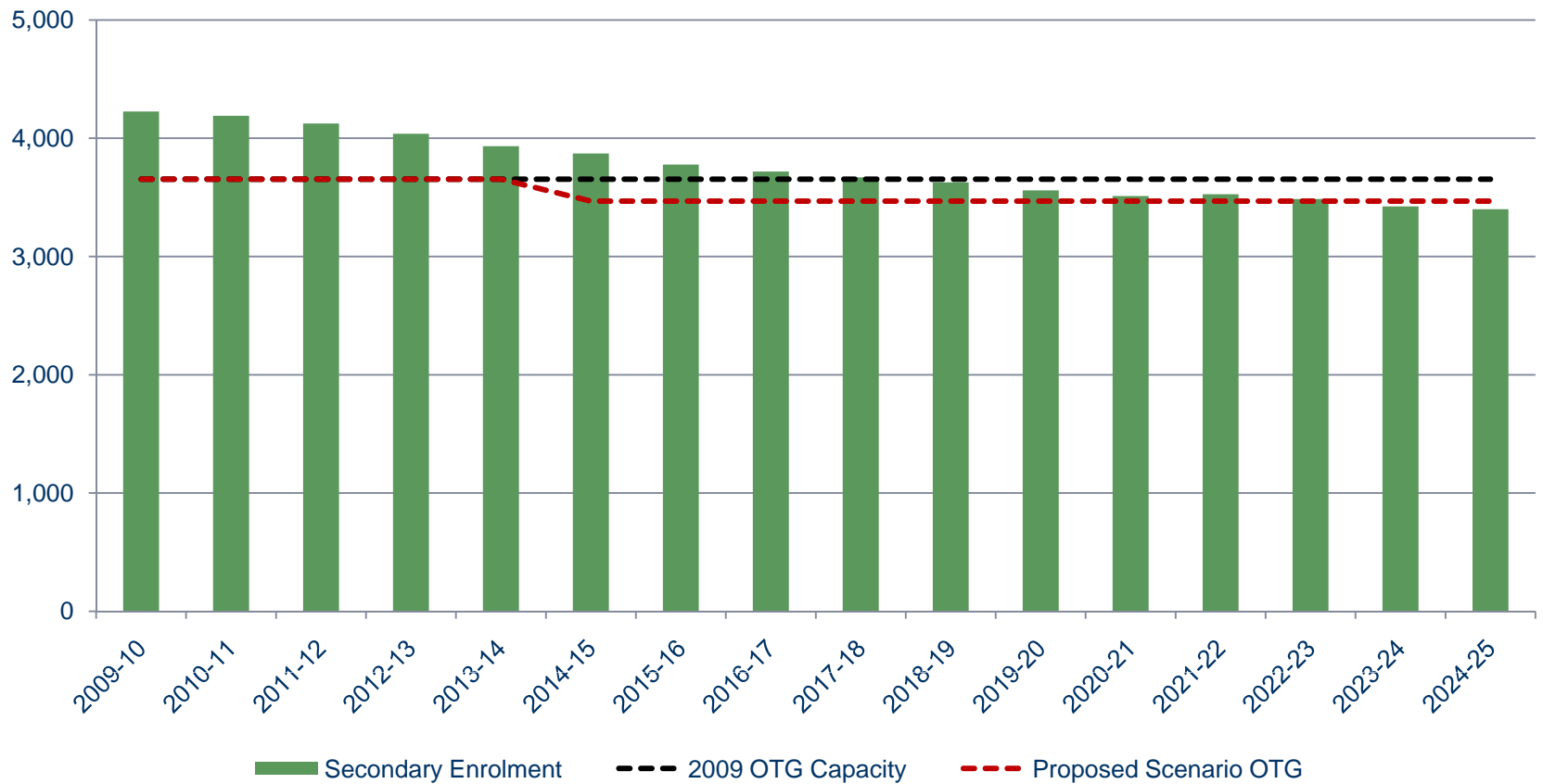
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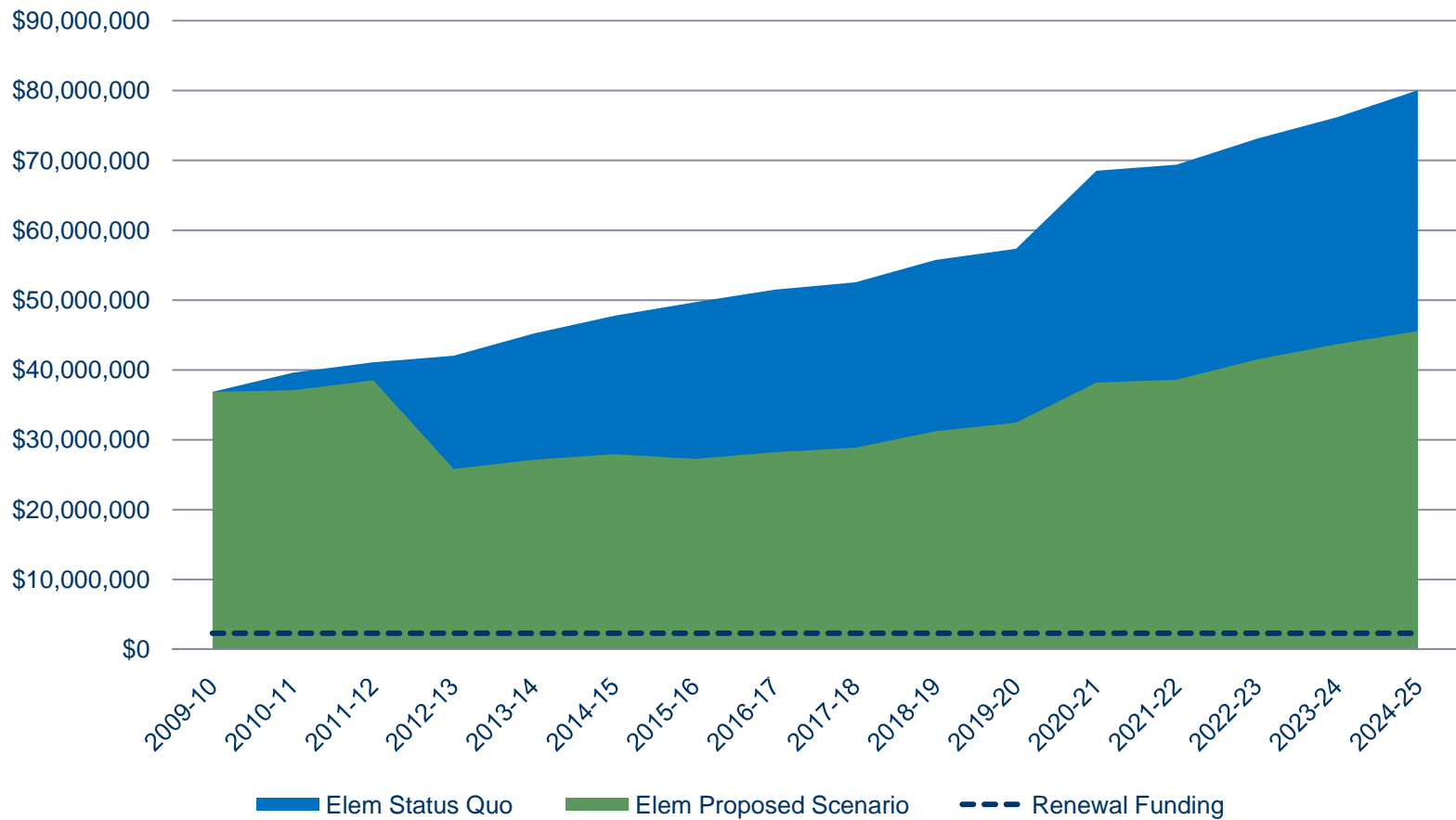
Elementary Enrolment & OTG Capacity – Status Quo & Scenario



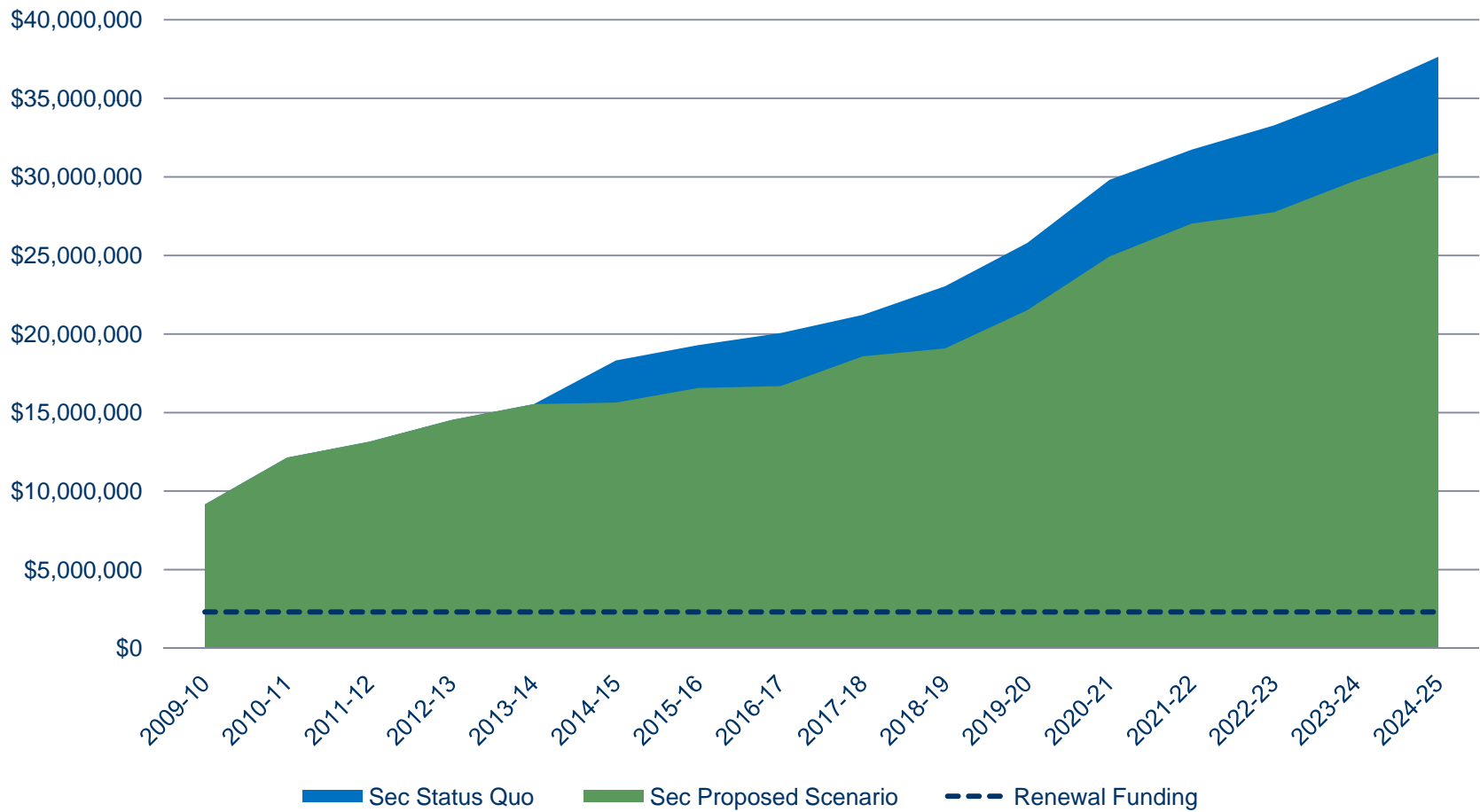
Secondary Enrolment & OTG Capacity – Status Quo & Scenario



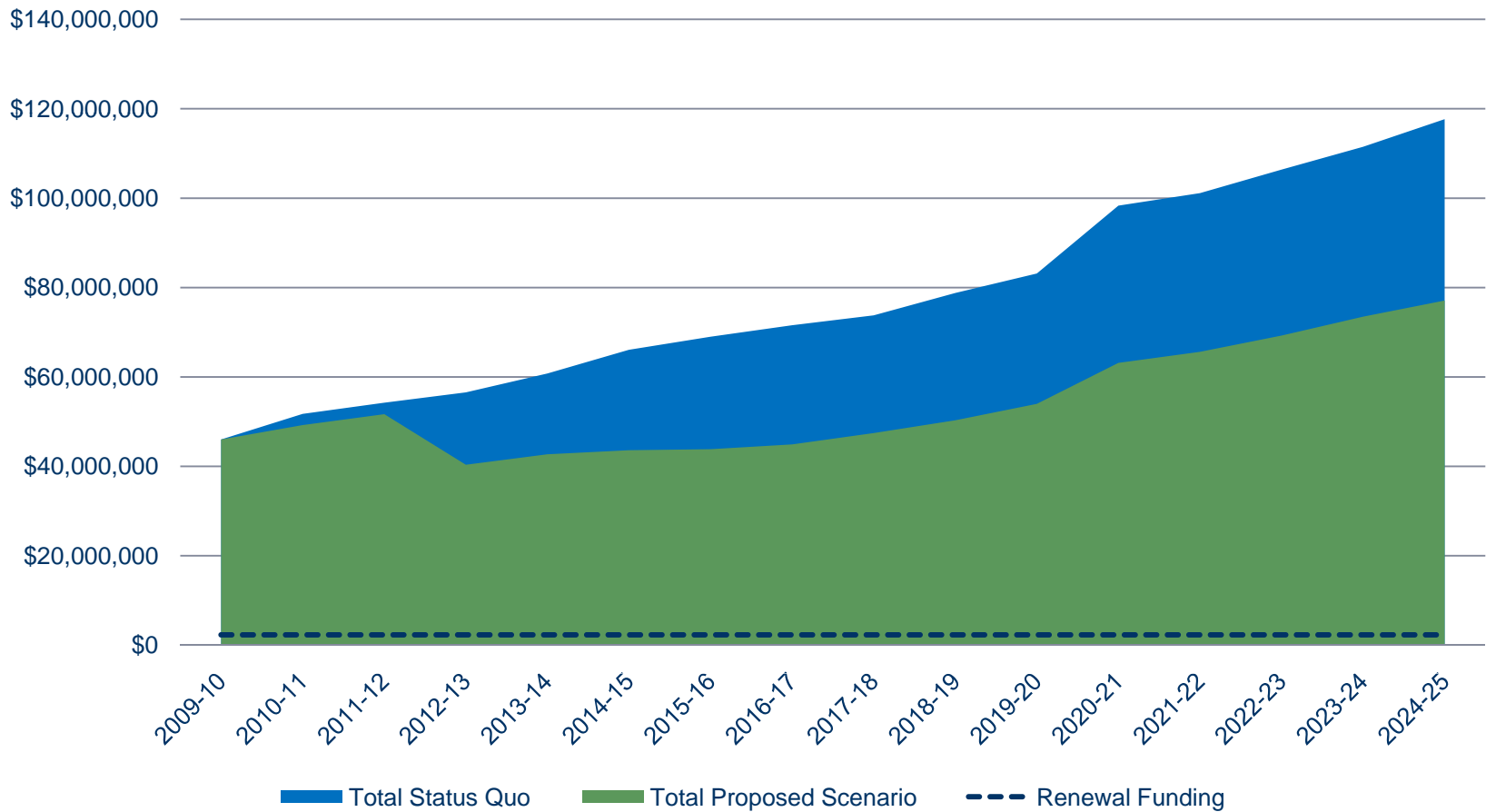
Elementary Estimated Renewal Needs



Secondary Estimated Renewal Needs



Combined Elementary & Secondary Estimated Renewal Needs



**ALGONQUIN AND LAKESHORE CATHOLIC DISTRICT SCHOOL BOARD
LONG-TERM CAPITAL PLAN 2010 -- PROPOSED DIRECTION -- SUMMARY**

YEAR	REVIEW AREA	REVIEW AREA NAME	SCHOOL	NEW SCHOOL	REPLACEMENT SCHOOL	ADDITION	ARC	CLOSURE	CONSOLIDATION	BOUNDARY/ PROGRAM CHANGE
2013/14	CE01	Kingston West	ARC to review accommodation needs with closures recommended for 2015-16				X			
2015/16	CE01	Kingston West	Archbishop O'Sullivan Catholic School close and redirect a portion of students to proposed new Unnamed Kingston West CS and to Mother Teresa Catholic School					X		
2015/16	CE01	Kingston West	Mother Teresa Catholic School move a portion of students from Archbishop O'Sullivan Catholic School						X	
2015/16	CE01	Kingston West	St. Marguerite Bourgeoys Catholic School boundary realignment to redirect growth to proposed new Unnamed Kingston West Catholic School							X
2015/16	CE01	Kingston West	Unnamed Kingston West Catholic School ARC and boundary realignment to accommodate students from Archbishop O'Sullivan and from St. Marguerite Bourgeoys Catholic Schools	X						
2009/10	CE02	Kingston Central and Wolfe Island	Sacred Heart Catholic School, Wolfe Island - monitor enrolment and building condition							
2011/12	CE02	Kingston Central and Wolfe Island	ARC to review accommodation needs in Kingston Central (excluding Wolfe Island) with closures recommended for 2012-13				X			
2012/13	CE02	Kingston Central and Wolfe Island	Holy Family Catholic School close and redirect students to the proposed Replacement School, Site TBD					X		
2012/13	CE02	Kingston Central and Wolfe Island	St. Patrick Catholic School, Kingston close and redirect students to the proposed Replacement School, Site TBD					X		
2012/13	CE02	Kingston Central and Wolfe Island	St. Peter Catholic School, Kingston close and redirect students to the proposed Replacement School, Site TBD					X		
2012/13	CE02	Kingston Central and Wolfe Island	Replacement School, Site TBD -- construct a 270 pp school and move students from Holy Family, St. Patrick and St. Peter, Kingston, Catholic Schools		X				X	
2012/13	CE02	Kingston Central and Wolfe Island	St. Joseph/St. Mary Catholic School close and redirect students to St. Thomas More Catholic School					X		
2012/13	CE02	Kingston Central and Wolfe Island	St. Paul Catholic School, Kingston close and redirect students to St. Thomas More Catholic School					X		
2012/13	CE02	Kingston Central and Wolfe Island	St. Thomas More Catholic School with addition -- move students from St. Joseph/St. Mary and St. Paul Catholic Schools			X			X	
	CE03	Kingston East	Manage ongoing renewal needs							

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2009/10	CE04	Frontenac County (excl. City of Kingston & Wolfe Island)	St. James Major Catholic School - monitor enrolment and building condition, may be necessary to replace/repair port-a-pak structure							
2010/11	CE06	Hastings County	Sacred Heart Catholic School, Marmora - 135 pp replacement school for existing students		X					
2011/12	CE06	Hastings County	ARC to review accommodation needs for 2012-13				X			
2012/13	CE06	Hastings County	St. Mary Catholic School, Read close and redirect students to Holy Name of Mary Catholic School					X		
2012/13	CE06	Hastings County	Holy Name of Mary Catholic School with addition -- move students from St. Mary Catholic School, Read - small core school with portapaks/portables; replace existing port-a-pak structure at Holy Name of Mary Catholic School with a 4-classroom addition			X			X	
2012/13	CE07	Belleville	ARC to review elementary accommodation needs in Belleville with closures recommended for 2014-15				X			
2013/14	CE07	Belleville	Georges Vanier Catholic School - addition contemplated as a result of ELP allocation from EDU for Our Lady of Fatima where additional space is not required			X				
2014/15	CE07	Belleville	Georges Vanier Catholic School - move a portion of students from Holy Rosary Catholic School						X	
2014/15	CE07	Belleville	Holy Rosary Catholic School close and redirect a portion of students to Georges Vanier and to St. Michael Catholic Schools					X		
2014/15	CE07	Belleville	St. Michael Catholic School (deep retrofit resulting in 567 pp school reduced to 468 pp) move a portion of students from Holy Rosary Catholic School to St. Michael Catholic School						X	X
2012/13	CE08	Quinte West	St. Mary Catholic School move Gr. 7 & 8 students to new addition at St. Paul Catholic Secondary School and move the St. Peter Gr. 4 - 6 FI students to St. Mary Catholic School						X	X
2012/13	CE08	Quinte West	St. Peter Catholic School, Trenton close and redirect Gr. 4 - 6 FI Program to St. Mary Catholic School, move Gr. 7 - 8 FI and RT Program to new addition at St. Paul Catholic Secondary School and move JK to 6 RT Program to new St. Peter Catholic School					X		
2012/13	CE08	Quinte West	New St. Peter Replacement Catholic School, Trenton - move JK to 6 RT Program from existing St. Peter Catholic School to the new school		X					X

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2012/13	CE08	Quinte West	St. Peter/St Mary Gr. 7 & 8 FI & RT Addition at St. Paul Catholic Secondary School move Gr 7 & 8 RT program from St. Mary and move Gr 7 & 8 RT and FI programs from St. Peter to the new addition at the secondary school			X			X	X
	CE09	Prince Edward County	Manage ongoing renewal needs							
	CS01	Frontenac (incl. Kingston)	Manage ongoing renewal needs							
	CS02	Lennox & Addington	Students accommodated at Holy Cross CSS in CS01							
2012/13	CS03	Hastings & Prince Edward	ARC to review secondary accommodation needs in Belleville with closures recommended for 2014-15				X			
2014/15	CS03	Hastings & Prince Edward	Nicholson Catholic College close and redirect students to St. Theresa Catholic Secondary School					X		
2014/15	CS03	Hastings & Prince Edward	St. Theresa Catholic Secondary School Addition (total school capacity would be 1,029) to accommodate students from Nicholson Catholic College			X			X	
	CS04	Quinte West	Manage ongoing renewal needs							

APPENDIX C

LONG TERM CAPITAL PLAN SUMMARY OF KEY RECOMMENDATIONS

ARC YEAR	REVIEW AREA NAME	SCHOOLS INVOLVED	RECOMMENDATIONS	NOTES
2011/12	Kingston Centre	Holy Family St. Patrick St. Peter St. Joseph/St. Mary St. Paul St. Thomas More	Construction of a replacement school (<i>capacity 270 students</i>) for a consolidation of St. Peter, Holy Family and St. Patrick	<ul style="list-style-type: none"> • Result in the construction of a new 270 pupil place school to accommodate existing students from St. Peter, Holy Family and St. Patrick • Without any closures/consolidations, enrolment will have declined by 2024/25 at existing schools to: Holy Family 155, St. Patrick 51, St Peter 68
			Construction of a 4 classroom addition at St. Thomas More with the relocation of students from St. Paul and St. Joseph/St. Mary to the renovated school	<ul style="list-style-type: none"> • Result in the construction of a 4 classroom addition at St. Thomas More (new capacity would be 309 from 217) and move St. Joseph/St. Mary and St. Paul students to that location. • Without any closures/consolidations, enrolment will have declined by 2024/25 at existing schools to: St. Joseph/St. Mary 56, St Paul 95, St. Thomas More 146 • Based on this approach – 2024/25 utilization increases from 94.5% to 57.8% and renewal needs decrease – FCI drops from 81% to 50.2% in 2024/25
2011/12	Hastings County	St. Mary (Read) Holy Name of Mary	Relocate students from St. Mary (Read) to Holy Name of Mary	<ul style="list-style-type: none"> • Students from St. Mary moving to Holy Name of Mary • Without doing this, enrolment will have declined by 2024/25 at existing schools to: Holy Name of Mary 48 and St Mary Read 56

ARC YEAR	REVIEW AREA NAME	SCHOOLS INVOLVED	RECOMMENDATIONS	NOTES
2012/13	Belleville (Elem)	Georges Vanier Holy Rosary Our Lady of Fatima St. Joseph St. Michael	<p>Construction of new ELP space at Georges Vanier instead of at Our Lady of Fatima, where it is not required</p> <p>Closure of Holy Rosary with the reassignment of students to Georges Vanier and St. Michael</p> <p>Boundary adjustment with the relocation of some students from St. Michael to St. Joseph</p>	<ul style="list-style-type: none"> • FDK addition at Georges Vanier (new capacity 368) • Recent deep retrofit and addition at St. Michael (new capacity 468) • Without any closures/consolidations, enrolment will have declined by 2024/25 at existing schools to: Georges Vanier 251, Holy Rosary 180, Our Lady of Fatima 192, St. Joseph 258 and St. Michael 396. • Based on the consolidation -utilization will increase from 78.2% in 2024/25 to 91.5%
2012/13	Belleville (Sec)	Nicholson Catholic College St. Theresa	Construction of a 20 classroom addition at St. Theresa to accommodate students from Nicholson Catholic College	<ul style="list-style-type: none"> • St. Theresa with 20 classroom addition (size increased from 609 to 1,029 – in line with average Ontario Secondary School size – increases opportunities to expand breadth of program. • Without closure/consolidation, enrolment will have declined by 2024/25 at existing schools to: Nicholson Catholic College 406, St. Theresa 637 • The existing Nicholson site and facility are inferior to the St. Theresa facility and site which are conjoined to a major municipal recreation facility which offers much potential. • The existing facilities are 3.4 km apart with attendance preferences which currently overlap

ARC YEAR	REVIEW AREA NAME	SCHOOLS INVOLVED	RECOMMENDATIONS	NOTES
2013/14	Kingston West	Archbishop O'Sullivan Mother Teresa St. Marguerite Bourgeoys Unnamed School	Construction of a new school with boundary realignment to accommodate students from Archbishop O'Sullivan and St. Marguerite Bourgeoys Closure of Archbishop O'Sullivan with the redirection of students to the new school and Mother Teresa	<ul style="list-style-type: none"> • Close one school to manage declining enrolment and build one new school on a designated school site funded from Education Development Charges Reserve to manage increasing growth needs in Cataraqui West for 2015-16